



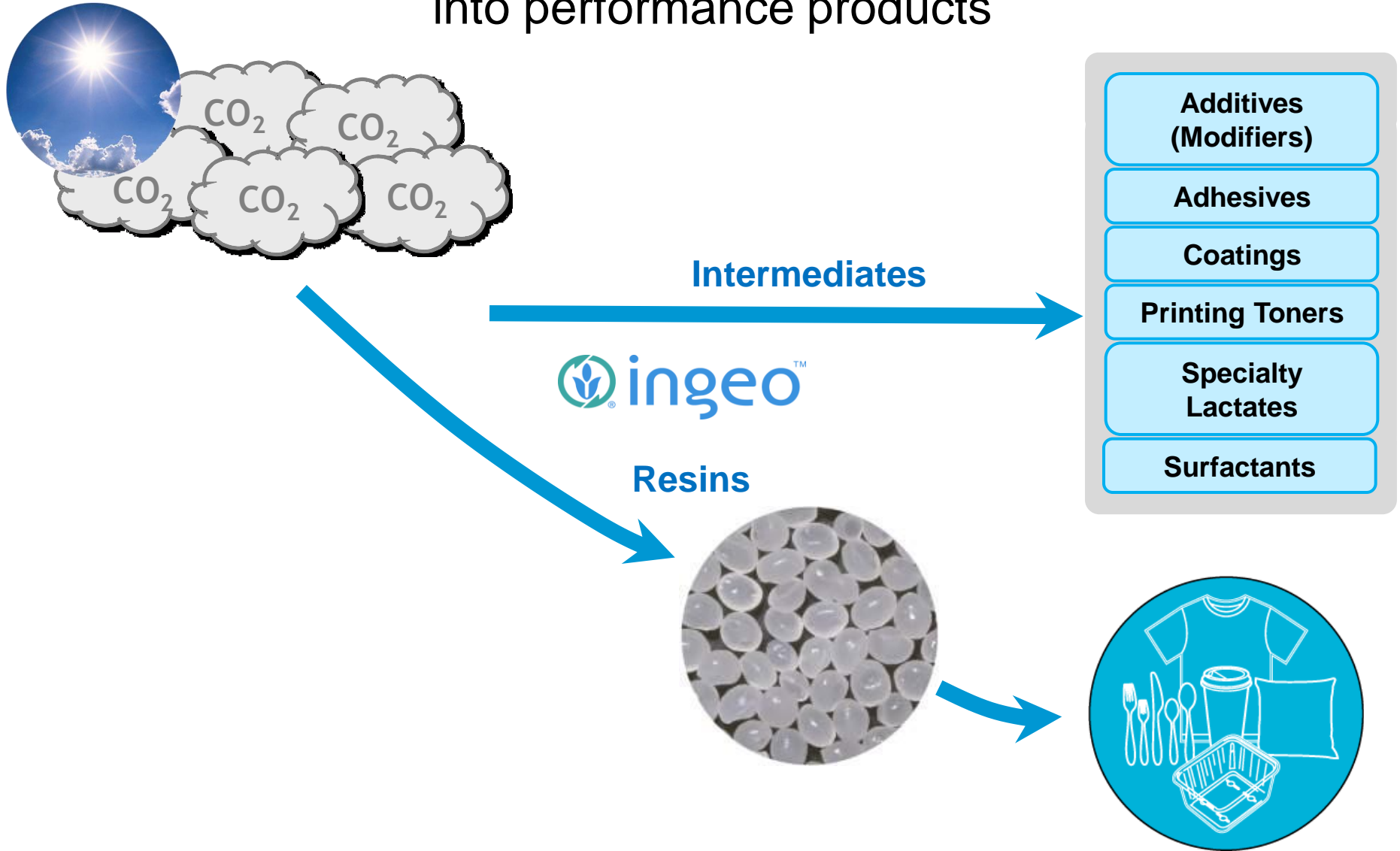
Perspective on Sustainable Packaging & Zero Waste

May 8, 2014

Steve Davies

Director - Public Affairs, NatureWorks

NatureWorks is in the business of turning greenhouse gases into performance products



naturally advanced for everyday life



2



© 2014 NatureWorks LLC

How we convert our atmospheric carbon feedstock into Ingeo matters of course, and we take a hard look at this in everything that we do



NatureWorks is in the business of turning greenhouse gases into performance products



naturally advanced for everyday life



4



© 2014 NatureWorks LLC

We are committed to feedstock diversification:

Performance materials made by transforming whatever are the right, abundant, local resources

Investment in innovation and R&D collaboration to grow our Ingeo feedstock portfolio.

GENERATION I: 1st step



Where we are today

Dextrose from corn starch

“Bridging Crops”

GENERATION I: 2nd step



Where we are going now

Sucrose from locally abundant materials such as sugar cane

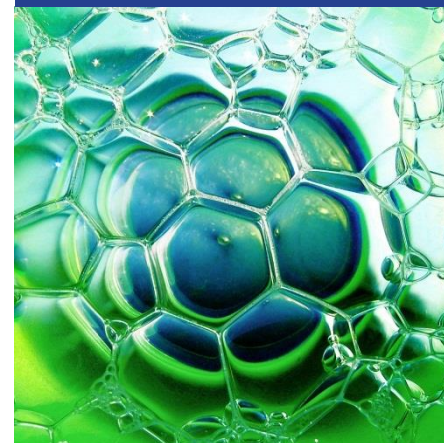
GENERATION II



Next 3-5 years

Lignocellulosics: Sugars from bagasse, wood chips, switch grass or straw.

GENERATION NEXT



And next?

CO₂ to lactic acid technology?

CH₄ to lactic acid technology?

naturally advanced for everyday life



5

 **ingeo**™

© 2014 NatureWorks LLC

We are committed to feedstock diversification:

Performance materials made by transforming whatever are the right, abundant, local resources

Investment in innovation and R&D collaboration to grow our Ingeo feedstock portfolio.

Q2-2013 Long Term R&D Partnership Established

CALYSTA Energy™

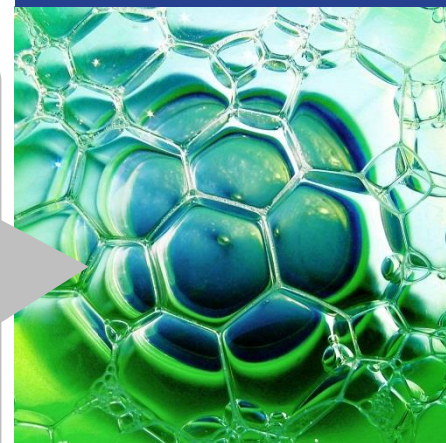
 **NatureWorks**

Calysta Energy™ and NatureWorks Announce an R&D Collaboration to Transform Methane into the Lactic Acid Building Block for Bioplastics

MENLO PARK, Calif., and MINNETONKA, Minn., June 18, 2013 — Calysta

Energy™ and NatureWorks have entered into an exclusive, multi-year collaboration to research and develop a practical, world-scale production process for fermenting methane – a potent greenhouse gas (GHG) – into lactic acid, the building block for ...

GENERATION NEXT



And next?

CO₂ to lactic acid technology?

CH₄ to lactic acid technology?

naturally advanced for everyday life



6

 **ingeo™**

© 2014 NatureWorks LLC

3rd Conference on
 CO₂ | Carbon Dioxide
as Feedstock
for Chemistry
and Polymers

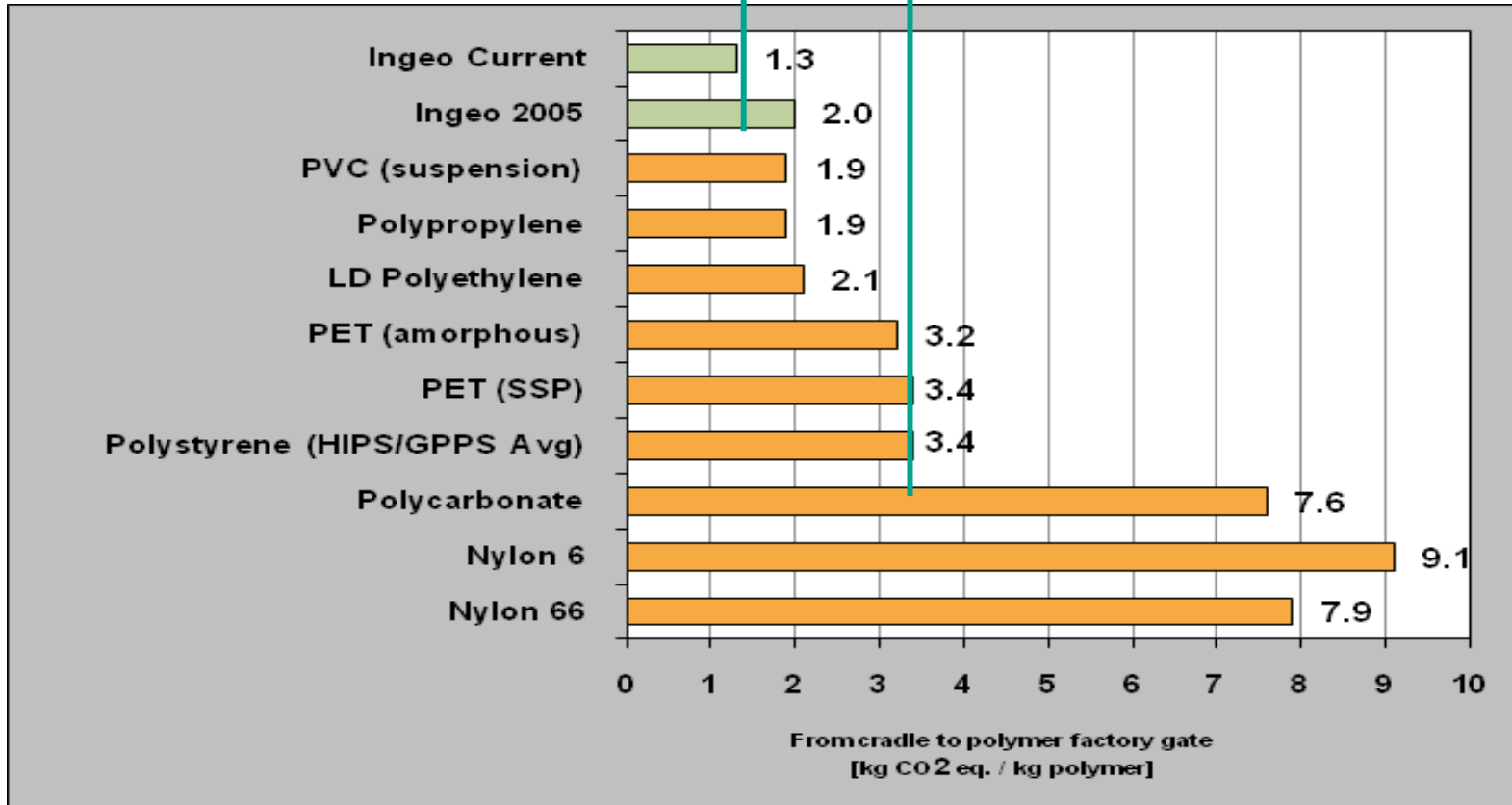
2 - 3 December 2014, Haus der Technik, Essen, Germany

Industry Wide Engagement

naturally advanced for everyday life



Greenhouse Gases



Continuous improvement process
Ingeo 2005 → **Ingeo Current** → **Future Improvement**

Rigids



Food Serviceware



Films



Nonwovens / Fibers



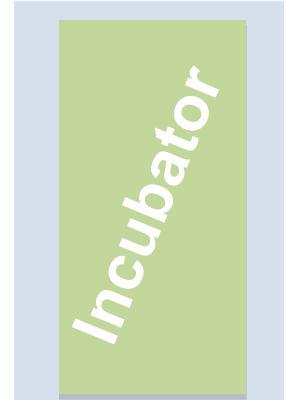
Durables



Lactides



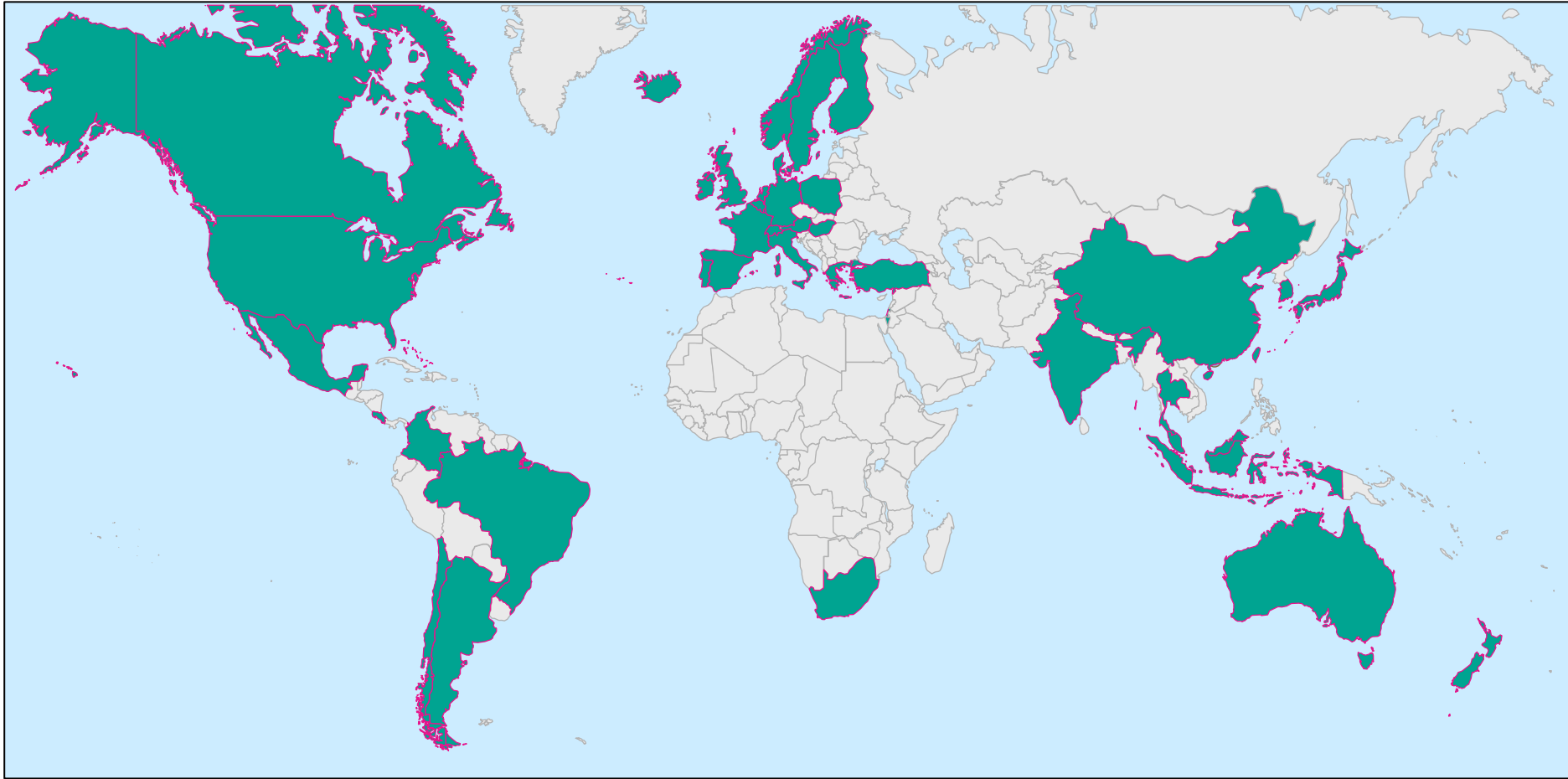
Bus. Dev.



naturally advanced for everyday life



Global-scale adoption



naturally advanced for everyday life



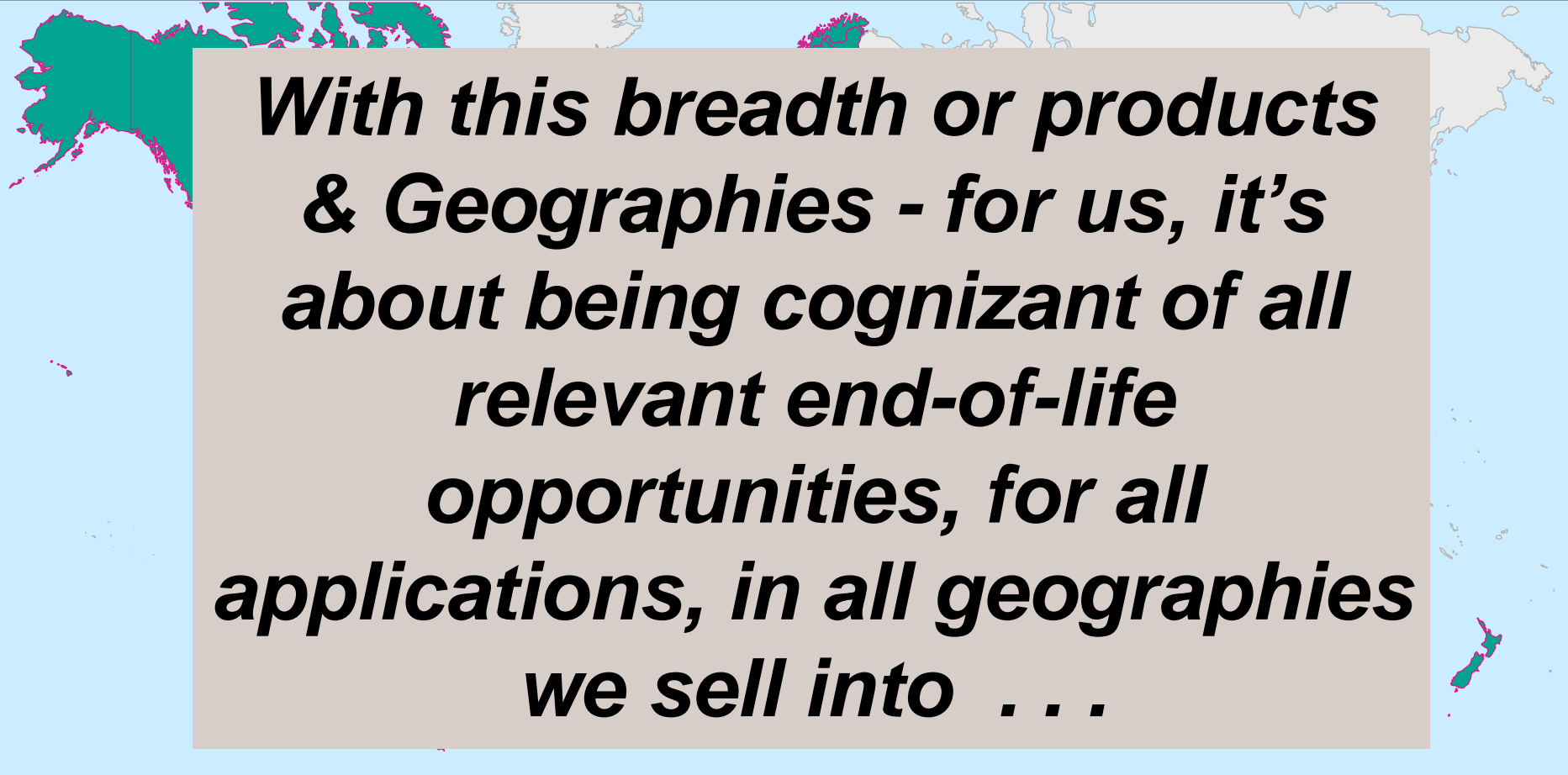
10

Global-scale adoption



“What is the right end-of-life”



Global-scale adoption

***With this breadth of products
& Geographies - for us, it's
about being cognizant of all
relevant end-of-life
opportunities, for all
applications, in all geographies
we sell into . . .***



How we look at things . . .



Ingeo From A Cradle-to-Cradle Perspective

“Nature doesn’t have a design problem, people do”

William McDonough and Michael Braungart, 2002



“Technical nutrients”

- basically inorganic or synthetic materials manufactured by humans—such as plastics and metals-- that can be used many times over without any loss in quality, staying in a continuous cycle.



“Biological nutrients”

- Biological nutrients and materials are organic materials that can decompose into the natural environment, soil, water, etc. without affecting it in a negative way, providing food for bacteria and microbiological life

Ingeo recycle

Ingeo composting

Source: **Cradle to Cradle: Remaking the Way We Make Things** by William McDonough & Michael Braungart

naturally advanced for everyday life






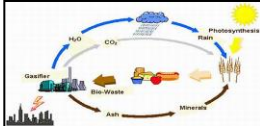


14



© 2014 NatureWorks LLC

Ingeo Cradle to Cradle Options



Mechanical Recycle		✓	✓
Feedstock Recovery			✓
Compost			✓
Anaerobic Digestion			✓
Energy Recovery		✓	✓
Landfill		✗	✗



In Food Service, Ingeo provides a tool for organic waste diversion



GREEN
SPORTS
ALLIANCE



WHO'S ON BOARD

Since launching nationally in March 2011 with 6 professional teams and 5 venues as founding members, the Green Sports Alliance has grown to over **190 teams and venues from 16 sports leagues.**

Alliance Members include:

Leagues:

MLB
MLS
NBA
NHL
NLL
USTA
WNBA

19
MLB
 Teams/Venues

13
NFL
 Teams/Venues

2
PGA
 Tournaments

18
NCAA
 Athletics Departments

8
NBA
 Teams/Venues

PLUS: AEG Venues, Minor League Teams/Venues, Racetracks



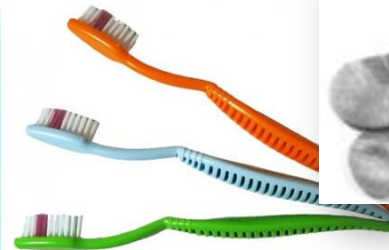
Ingeo: Myths, Realities and Misperceptions

- Being a compostable resin, all items made from PLA are compostable and should be composted at the end of life.

**Not
Necessarily**



YES






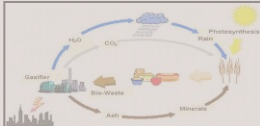


NO

- Compostability makes sense for diverting food and agricultural material. If the product doesn't do that then composting isn't the best end of life option.



Recycle Options



Mechanical Recycle		✓	✓
Feedstock Recovery			✓
Compost			✓
Anaerobic Digestion			✓
Energy Recovery		✓	✓
Landfill		✗	✗



In a nutshell - NatureWorks approach

Develop Business by:

- Selling Ingeo grades into consumer products where the potential for recycle stream contamination is minimal
- Targeting products which today, have little or no recycle yet occurring
- Achieving scale “safely”



In a nutshell - NatureWorks approach

Develop Business by:

- Selling Ingeo grades into consumer products where the potential for recycle stream contamination is minimal
- Targeting products which today, have little or no recycle yet occurring
- Achieving scale “safely”

Implications . . .

- Constrained sales into certain applications & geographies



In a nutshell - NatureWorks approach

Develop Business by:

- Selling Ingeo grades into consumer products where the potential for recycle stream contamination is minimal
- Targeting products which today, have little or no recycle yet occurring
- Achieving scale “safely”

All the while simultaneously

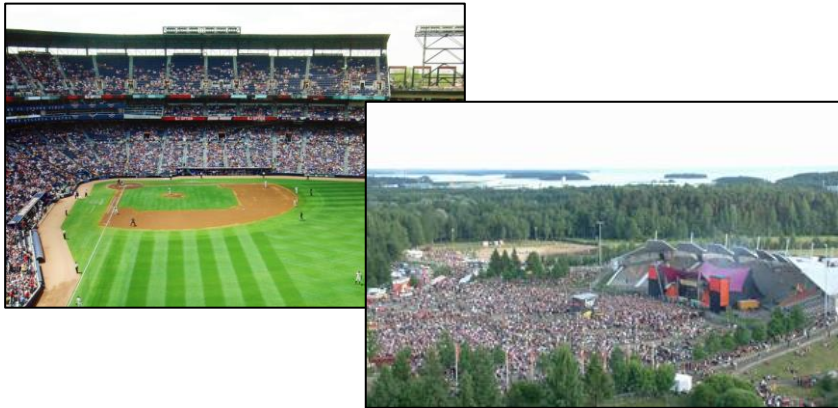
1. Developing end markets
2. Characterizing Ingeo presence in recycling system today
 - where is it, (which streams),
 - how much is there
 - what’s the economic potential
3. Working with recyclers to address sortation challenges



NatureWorks' Approach to the Post-Consumer PLA Collection & Recycling Challenge

Closed Loop Public Venue Collection Programs

- Sports Venues
- Concerts/Music Festivals
- Other Events/Venues
- Corporate Campuses



Municipal Recycling Initiatives

- Foodservice Packaging Institute (FPI) – Plastics Recovery Group
- AMERIPEN
- Secondary Processing of Mixed Plastics and MRF Residuals





Questions ?

May 8, 2014

Steve Davies

Director - Public Affairs, NatureWorks